

15 FEB 1978

MEMORANDUM FOR: Deputy to the DCI for Resource Management

FROM: Director of Central Intelligence

SUBJECT: United States Intelligence Strategy

REFERENCE: Memo from A/D/DCI/IC for DCI, dtd 31 Oct 77,
Same Subject

1. I have belatedly worked my way through the draft United States Intelligence Strategy. Let me commend the [redacted] team or others who did this work. It is very thought-provoking.

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2. I made a lot of marginal comments. I have a couple of general comments to make in addition:

a. We really must think about how this vehicle could be employed. In its present form it is much too long to receive any reasonable amount of high-level attention. In part this is because it really attempts to cover the entire waterfront. One can see that many constituencies have had to be courted to ensure that their views were included, even if they were of marginal consideration. I am inclined to think that we should try to reduce the size drastically; that we should consider combining this with the Bob Bowie effort to lead the PRC into some specific priority; and that by combining the two we would get PRC understanding and support for our overall strategic thrust, both substantive collection/production priorities and management techniques.

b. I think there are far too many broad generalizations in the document and too much effort to "systematize," e.g., dividing up strategy into means, modes, priorities, and resource allocation. I think we trip ourselves up a little bit once in awhile over the complex terminology.

3. As a general rule I think it would be very useful on projects like this, the annual report and the establishment of goals and objectives, all of which are very thought-provoking theses, if you could come to me earlier in the process with a broad sketch of where we are going. In short, it would be easier for me to engage in a dialogue with you. Your work would involve less wheel-spinning and we would both benefit by my giving attention to it earlier in the process.

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